



## EUROPEAN RESEARCH EXECUTIVE AGENCY (REA)

REA.C – Future Society  
C.1 – Inclusive Society

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**Subject: Horizon Europe (HORIZON)**  
**Project: 101094872 — Music360**  
**Project review (Article 25)**  
**Project review report**

Dear Madam/Sir,

I am writing in connection with the above-mentioned review procedure for your grant.

Please find enclosed the draft review report. As you know it was drafted with the help of outside experts.

In our view, the project implementation is satisfactory.

To improve the implementation, we would recommend the following changes:

The project management should be strengthened to ensure the successful implementation of the project and minimise the deviations. There have been several delays in the submission of reports, which cause concern.


The consortium should make sure that the delays of the Irish and Spanish Living Labs will not affect the rest of the project implementation. The consortium is requested to mitigate these delays and acquire the ethics approvals that are pending.

The risks to implementation and exploitation should be appropriately mitigated.

The project's KPIs on communication and dissemination are only partially achieved and the consortium is encouraged to strengthen their outreach.

Following the deliverable assessment, please submit the revised version of D2.2, D7.1, D8.1 by 19 July 2024.

The project is still very relevant and timely, and the consortium has relevant expertise to deliver the objectives.

 Please also note that a positive assessment of the technical work does NOT automatically guarantee that the costs will be accepted. This will depend on a number of other factors (such as compliance with cost eligibility rules, etc) which will be assessed separately, based on the financial reporting assessment that will take place later on.

If you disagree, please provide us with your **observations** — within **30 days** after receiving this letter.

Please ensure that the other participants in your project (if any) are informed of this letter and are given the opportunity to contribute their observations.

For any questions, please contact us via your [Funding & Tenders Portal account](#) > My Project(s) > Actions > Manage Project > Process communications.

Yours faithfully,

Authorising Officer

Enclosures: Review report